San Diego Integrated Regional Water Management
Administrative Policy

DRAFT Policy and Procedures for Reallocation of Grant Funding

March 29, 2017

Purpose:
To establish a policy and procedures for reallocation of Integrated Regional Water Management (IRWM) grant funding awarded to a project after the project selection process occurs.

Timing:
The Regional Water Management Group’s (RWMG) goal is to complete the process for considering reallocation of grant funding within 2 months of Step 2 (below).

Policy:
For each round of funding, the Project Selection Workgroup spends a great deal of effort selecting projects that best meet the needs of the region and the grantor. Substantial changes in a project’s goals or benefits following the grant award may result in reallocation of the grant funding awarded to that project. Grant funding awarded to an IRWM project may be reallocated to one or more projects if one of the criteria below are met and procedures are followed:

- Project termination or withdrawal
- Substantial project changes (as defined in this policy)

Discussion:
Reallocation of grant funding may be triggered by the following conditions.

Project Termination or Withdrawal

The Local Project Sponsor (LPS) is responsible for communication of project termination or withdrawal to the Grant Administration Program (GAP) within 30 days of the LPS decision.

If an LPS withdraws its project or the project is terminated before the grant is awarded, the RWMG will replace the project with one or more projects with similar benefits, likely an alternate or interviewed project as described in Step 3 (below).1

If an LPS withdraws its project or the project is terminated after the grant is awarded, the RWMG will transfer the projects' grant funding to one or more projects with similar benefits,

1 Note: In unusual circumstances, for timeliness of grant contract execution for the other LPS, the terminated/withdrawn project may be included in the Grant Agreement and replaced later on.
either within the same funding package, an alternate, or an interviewed project as described in Step 3 (below).

If the RWMG decides to reallocate the funding awarded to a project, Steps 3 through 5 of the Procedures described below shall be followed.

Substantial Project Changes

The LPS is responsible for communication of project changes to the GAP within 30 days of the LPS decision.

Substantial project changes may include, but are not limited to:

- Removal or revision of project components that reduce the primary and/or secondary benefits claimed for the project by more than 25% (10%? 33%?) in numerical value (e.g., acre-feet of water produced or reduction of contaminants in water body)
- Change in location of project activities that results in reduced benefits
- Changes that result in the project’s failure to meet the mandatory eligibility requirements for the San Diego IRWM region project selection process (e.g., removal of public outreach/engagement component)

If the GAP determines that an LPS has submitted proposed project changes that substantially alter the nature of the project, Steps 3 through 5 of the Procedures described below shall be followed.

Timing of Action May Affect Decision Making

The GAP and RWMG may consider timing when deciding whether to replace a project and reallocate its funding.

- After grant award, if replacing the project will significantly impact the execution of the Grant Agreement, the RWMG may decide to include the project in question in the Grant Agreement and then amend the agreement after the funds are reallocated.
- During implementation, if the need to replace a project arises during the first half of a grant agreement timeframe (e.g., years 1 through 2 of a four-year agreement), the region is likely in a good position to reallocate funding.
- If the need to replace a project arises during the last half of a grant agreement timeframe (e.g., years 3 through 4 of a four-year agreement), it may be too late to reallocate the project funding effectively and the RWMG may suggest continuing with the proposed project changes without reallocating funds. In this situation, the GAP will seek the grantor’s approval of the amended project.

Procedures:

Procedures for determining if and how grant funding shall be reallocated:

**Step 1:** If the GAP determines that the proposed project changes substantially reduce the claimed primary and/or secondary benefits of the project, the issue will be raised to the RWMG for discussion.
Step 2: If the RWMG concurs with the GAP’s finding that an LPS is proposing changes that substantially reduce the project benefits, the GAP shall provide the RWMG with:

- The project’s grant application materials, including the benefits assessment and monitoring plan (if available).
- The proposed project changes in track changes format on the original grant application or contract documents and in the DWR amendment format comparing the original contract language with the proposed revised language.

If, having analyzed this information, the RWMG decides to reallocate the project’s grant funding, Steps 3 through 5 shall be followed.

Step 3: The RWMG shall report this development to the RAC and ask the RAC to reconvene the Project Selection Workgroup for that round of funding to consider how to reallocate the funding. The workgroup shall consider the following:

1. The workgroup may consider reallocation of the funding to one or more projects with similar benefits:
   - Projects in the same grant package,
   - Alternate projects (if any were identified), or
   - Any other project that was selected for a workgroup interview during that round of funding.
2. All projects that are receiving funding from the grant in question and any identified alternates will be invited to submit a request for reallocated funding and a project abstract for project activities that will achieve at least the same benefits as the project being replaced. If a project in the same grant package submits an abstract, the expanded activities must result in additional benefits beyond what is anticipated by the original project.
3. The workgroup shall give primary consideration to projects that will achieve the same benefits as the original funded project.
4. The workgroup shall consider a replacement project’s readiness to proceed (e.g., its level of CEQA compliance), feasibility, and ability to comply with grant agreement requirements, within the agreement timeframe for that funding round.

The workgroup shall consider all the requests for reallocated funding and select which project or projects shall receive some or all of the funds. The workgroup shall report its findings to the RAC, which shall vote on the recommended funding reallocation.

Step 4: The recommendations of the workgroup and the RAC will be forwarded to the RWMG, which will make the final decision about funding reallocation.
Reallocation of Grant Funding Flow Chart

Step 1: GAP identifies project change and discusses with RWMG

Step 2: If substantial, RWMG reviews project change and makes decision to reallocate

Step 3: RAC reconvenes Project Selection Workgroup to reallocate funding

Step 4: RWMG considers and approves proposed reallocation

Effective Date:

The Policies and Procedures for Reallocation of Grant Funding will be effective immediately upon approval by the RWMG (San Diego County Water Authority, City of San Diego, and County of San Diego). The policy will be made available to all current and prospective LPS.

Notes: Once the reallocation process occurs, the GAP will amend the Grant and LPS Agreements (as necessary) to reflect the changes.

Grant funding made available as a result of LPS Agreement default may not be eligible for reallocation; the GAP will consult with DWR about how to proceed.

Any project that requests termination or withdrawal after receiving funding must go through the accounting reconciliation process with the GAP before the RWMG approves the termination or withdrawal is officially approved.

Definitions:

1. RMWG – Regional Water Management Group
2. RAC – Regional Advisory Committee
3. GAP – Grant Administration Program
4. LPS – Local Project Sponsor
5. CEQA – California Environmental Quality Act
6. Project Selection Workgroup – Comprises of members from various stakeholder groups (e.g., non-profit entities, water agencies, etc.) who select the projects for regional grant applications
7. LPS Agreement – Agreement between LPS and San Diego County Water Authority
8. Grant Agreement – Agreement between San Diego County Water Authority and grantor